#### Discussion of Liquidity-Driven FDI

Alquist-Mukherjee-Tesar by Anusha Chari (UNC-Chapel Hill & NBER)

- Linda may be reluctant to self-cite, but I am not.
- I'd like to draw attention to a couple of papers to motivate my discussion.

Chari, Ouimet & Tesar (2004) "Acquiring Control in Emerging Markets: Evidence from the Stock Market" NBER WP 10872.

Chari, Ouimet & Tesar (2010) "The Value of Control in Emerging Markets" Review of Financial Studies, vol. 23, No. 4, pp. 1741-1770.

#### In these papers...

 Foreign acquisitions of publicly-traded emerging-market firms offer a unique opportunity to estimate the marketcapitalized returns (surplus value creation) via FDI flows from developed to emerging economies.

#### Stylized Facts... and Questions

- Between 1986-2006, developed-market acquirers experience positive and when emerging-market M&A is announced.
- Acquirer returns triple when majority control of an emerging market target is acquired.
- Why are positive developed-acquirer returns linked to acquisition of control in emerging market transactions?
- What drives the anomalous magnitude of the dollar value gains for acquiring firm shareholders?

## Property Rights Theory of the Firm & The Acquisition of Control

- Control can resolve problems associated with incomplete contracting
  - (Grossman and Hart, 1986; Hart and Moore, 1990; Hart, 1995)
- Acquirers more likely to share proprietary technologies & intangible assets especially in settings with:
  - (i) non-verifiable monitoring
  - (ii) weak contracting environments
  - (Holmstrom and Tirole, 1991)

## Property Rights Theory of the Firm & The Acquisition of Control

- Emerging markets present settings where problems of incomplete contracting and non-verifiable monitoring are likely to be especially severe.
- Hypothesis: Acquiring majority control will be associated with surplus value creation (positive returns) in developed-market acquisitions of emerging-market targets.

#### A Simple Example

 We assume that the announcement occurs at date t and that the transfer of ownership is successfully completed immediately following the announcement.

 Following standard asset-pricing theory, the market valuation of any firm i's project is given by:

$$P_s^i = E_t \sum_{s=\tau}^{\infty} m_s \delta_s^i$$

#### Incomplete Property Rights: A Tax

• Define  $\gamma$  as an index of institutions conditional on development

where  $0 < \gamma < 1$  and the higher  $\gamma$  is the weaker the set of institutions

 $\gamma^{\rm E}$  (emerging markets) –  $\gamma^{\rm A}$  (developed markets) where  $\gamma^{\rm E} > \gamma^{\rm A}$ 

#### Developed-Market Technology

- The technology is an intangible asset.
- Assume the payoff,  $\psi$ , to the technology is decreasing in  $\gamma$
- $\rightarrow$  the better the property rights protection, the lower is  $\gamma$  and the higher the payoff to the firm from the technology.

$$\psi(\gamma) < 0$$

#### Target Under Emerging-Market Operation

 The value of the target firm's project to local investors, operating under the institutions in the target's country, is given by:

$$P_{\tau}^{T} = \sum_{s=\tau}^{\infty} m_{s}^{T} \delta_{s} (1 - \gamma^{E})$$

If capital markets are segmented:

$$m_s^A/(1+CC)=m_s^T$$

#### Developed Market Firm Acquires Control

 Implement its technology operates the project under its own management. The value of the project would be:

$$P_{\tau}^{T"} = \sum_{s=\tau}^{\infty} m_s^A \delta_s (1 + \psi(\gamma^A)) (1 - \gamma^A)$$

If acquirer bids:

$$P_{\tau}^{B} = \sum_{s=\tau}^{\infty} m_{s}^{T} \delta_{s} (1 - \gamma^{E}) (1 + \theta)$$

Return to acquirer is:

$$R^{A} = P^{T"} - P^{B} = \sum_{s=\tau}^{\infty} m_{s}^{T} \delta_{s} \left[ (1 + \psi(\gamma^{A}))(1 - \gamma^{A})(1 + CC) - (1 - \gamma^{E})(1 + \theta) \right]$$

$$R^{A} = P^{T''} - P^{B} = \sum_{s=\tau}^{\infty} m_{s}^{T} \delta_{s} \left[ (1 + \psi (\gamma^{A}))(1 - \gamma^{A})(1 + CC) - (1 - \gamma^{E})(1 + \theta) \right]$$

- The acquirer return will be larger:
  - (1) the larger the value of technology transfer  $\psi > 0$ .
  - (2) the larger the gap in institutions between the two countries,  $\gamma^{\rm E} > \gamma^{\rm A}$
  - (3) the greater the complementarity between technology & institutional protection  $\psi(\gamma) < 0 \& \gamma^{E} > \gamma^{A.}$
  - (4) the weaker the bargaining power of the target,  $\theta$ .
  - (5) the larger the liquidity effect as reflected in discount factors (1+CC).

#### Majority Control is a key threshold. Why?

- Empirically, payoff to an asset can differ across countries given differences in:
- (i) the know-how, brand value and other intangibles (industry effect).
- (ii) the institutional setting that protects property rights (country effect).

# When are **Acquirer Returns** the Largest? Chari, Ouimet & Tesar (2010)

- Control is acquired AND
  - (i) large intangibles— i.e. in industries with high R&D and brand intensity.
  - (ii) in countries with high risks of expropriation, contract repudiation and weak rules of law.
  - (iii) Complementarity between asset intangibility and institutions.
  - (iv) an increase in the cost of capital in emerging markets.

## When is **Probability of Acquisition** highest? Alquist, Mukherjee & Tesar (2014)

- Probability of foreign acquisitions higher in external finance dependent sectors: YES
- Probability of foreign acquisitions higher in intangible sectors: YES
- Size of foreign stakes higher in external finance dependent sectors: YES
- Size of foreign stakes higher in intangible sectors:
  CORRECT SIGN ONLY
- Effect on stakes in domestic acquisitions: NO

#### Questions

- What is the incremental contribution of this paper relative to previous work?
- At a minimum useful to acknowledge previous published work.
- What does the stylized model add to the theoretical industrial organization literature on "Boundaries of the Firm?"

#### Questions?

- What are the new stylized facts we learn from this exercise?
- Are we just replacing stock returns with probability of acquisition as the dependent variable?
- Finally, external finance dependence ≠ Liquidity.
- Measures of liquidity are related to the ability of firms to finance their short-term liabilities with current assets.
   Examples: cash ratio, quick ratio, current ratio, etc.
- External finance dependence relies on external relative to internal funds to finance investment.